



Stadium Agreement for the UEFA European Football Championship Final Tournament 2020

Between:

Royal Spanish Football Federation
Ciudad del Fútbol
Avda. Ramón y Cajal, s/n
28230- Las Rozas, Madrid
Spain

("Host Association")

and

Stadium Owner: ESTADIO LA CARTUJA DE SEVILLA SA

Address: Isla de La Cartuja, sector norte. Edificio suroeste, 4ª planta. 41092 Sevilla
("Stadium Owner")

Stadium Operator:
(if applicable)

Address:

("Stadium Operator")

(The Host Association, the Stadium Owner and the Stadium Operator are collectively referred to as the "Parties" or individually as a "Party")

for the Stadium of

Name of the stadium: Estadio La Cartuja de Sevilla

Address: Isla de La Cartuja, sector norte. Edificio suroeste, 4ª planta. 41092 Sevilla
("Stadium")

for the Host City of

Seville

Recitals

This Agreement sets out the terms under which the Host Association agrees to select the Stadium to host three Group E UEFA EURO 2020 matches and one last-sixteen UEFA EURO 2020 match initially scheduled to be held in Bilbao

1 – Definitions

1.1 In addition to the terms defined on the title page, in this Agreement, the following words and expressions shall have the following meanings unless the context requires otherwise:

Agreement	this agreement including its Appendices.
Ambush Marketing	the undertaking, without UEFA's consent, of activities (including, for example, marketing, promotional, advertising and public relations activities) that (directly or indirectly) suggest or may create the impression of having been authorised by, or being connected or associated with, UEFA or UEFA's competition(s) (including UEFA EURO 2020).
es	any and (where appropriate) all of the airport, police, fire and medical authorities in the Host Country, including any other local, regional or national authorities (other than the Host City Authority) responsible for the safety, security or any other areas related to organising of UEFA EURO 2020 in the Host Country.
Availability Period	the period as from date that UEFA ratifies and counter-signs this Agreement until seven (7) days following the last match of UEFA EURO 2020 held in the Stadium.
Broadcast Compound	the hub of broadcast operations at the venue, where core production and technical facilities (including television outside broadcast vans) shall be located.
Clean Site Principle	the principle that, throughout a certain exclusivity period specified by UEFA, certain sites specified by UEFA (including the Official Sites) shall be free of any advertising, branding, logos, marks or other promotional or marketing materials or activities and otherwise free from any other obligations or restrictions which would limit in any way the ability of: (a) UEFA and/or the Host Association from exercising their rights or performing their obligations in connection with UEFA EURO 2020; and/or (b) the Commercial Partners from exercising the Commercial Rights.
Commercial Partner	any entity to which UEFA grants any Commercial Rights in relation to UEFA EURO 2020.
Commercial Rights	any and all marketing and other commercial rights relating to UEFA EURO 2020 including, without limitation, all media (including all forms of television, radio, wireless and internet distribution), sponsorship, digital, association, licensing, merchandising, hospitality, publishing and retailing rights.

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Confidential Information	the terms of this Agreement and all matters relating to this Agreement and/or its operation as well as all information and/or data of the Parties which is disclosed or otherwise comes into the possession of a Party (whether directly or indirectly as a result of this Agreement) and being of a confidential nature.
Exclusivity Period	the period from 31 May 2021 until 28 June 2021.
Force Majeure	an external, extraordinary and/or unforeseeable event of an insurmountable violence resulting in the breach of a universal duty or obligation and, without prejudice to the foregoing, such events can include: earthquakes, floods, civil wars, acts of terrorism, embargos and closing of borders, but excluding strikes.
Host Association	the Royal Spanish Football Federation.
Host City	the City of Seville.
Host Country	the country of the Host Association appointed by UEFA to host and organise certain matches of UEFA EURO 2020.
Intellectual Property	the Marks and any and all patents, rights in statistics, information or other data (whether collated or recorded in a database (in whatsoever form or format) or otherwise), database rights (including any <i>sui generis</i> or other rights) and all other legal and beneficial intellectual and industrial property rights (whether registered or not) throughout the world no matter what such rights may be known as in any particular country in the world and all applications for the same.
Marks	any and all present and future trademarks, service marks, names, devices, slogans, signatures, characters, designs, logos, footage, images and/or animations (whether registered or otherwise) and any applications for the protection or registration of the same (and all renewals and extensions thereof throughout the world) relating to UEFA and/or UEFA EURO 2020 including UEFA EURO™ trophy (Henri Delaunay Cup), the official logo(s) and mascot(s) for UEFA EURO 2020 and other representations thereof, together with all identifying promotional footage, sounds and music (if any) used with UEFA's authority in connection with UEFA EURO 2020.
Medical Regulations	the 2020 UEFA Medical Regulations as well as the UEFA Return to Play Protocol and the UEFA EURO 2020 Medical Operational Concept (each as amended, supplemented or replaced from time to time).
Safety and Security Regulations	the 2019 UEFA Safety and Security Regulations (as amended, supplemented or replaced from time to time).
Stadium	the stadium specified on the cover page of this Agreement, which shall comprise the entire building of the stadium as well as any and all land, facilities and infrastructure within the Stadium Outer Security Perimeter, as required by UEFA to host matches of UEFA EURO 2020 at the Stadium in accordance with the UEFA EURO 2020 Stadium Requirements.

Stadium Commercial Perimeter	an area outside the Stadium which, as a general rule, extends to two hundred meters (200m) from the Stadium Outer Security Perimeter in each direction but which may be varied by UEFA on a case by case basis depending on the specificities of the relevant Stadium environment. For the avoidance of doubt, the stadium commercial perimeter shall include all airspace and any waterways around the Stadium.
Stadium Fee	the fees to be paid to the Stadium Owner as set out in Appendix A.
Stadium Owner	the owner and/or operator of the Stadium, identified on the title page of this Agreement.
Stadium Outer Security Perimeter	<p>the secure zone around the Stadium, which serves as the first ticket and accreditation checkpoint at the Stadium. The stadium outer security perimeter shall include:</p> <ol style="list-style-type: none"> a. all areas to be used by accredited members of the media in connection with UEFA EURO 2020 including media working rooms and the TV/broadcast compound; b. commercial display areas for Commercial Partners; c. hospitality facilities for VIPs, Commercial Partners and UEFA's official hospitality programme; d. any other facilities at or close to the Stadium which are owned or controlled by the Stadium Owner; e. the exterior of the Stadium extending to, and including, perimeter fences; and f. any other facilities defined by the Parties as required to comply with the Clean Site Principle requirements.
Stadium Safety and Security Concept	shall have the meaning set out in clause 6.1.
Staging Agreement	the agreement between UEFA and the Host Association (including any amendments thereto) containing the terms under which UEFA appoints the Host Association as the entity responsible for staging and organising UEFA EURO 2020.
Term	shall have the meaning set out in clause 2.4.
UEFA	the Union des Associations Européennes de Football, whose registered office is at Route de Genève 46, 1260 Nyon, Switzerland, which includes UEFA Events SA and may include any existing (or to be created) legal entity in which UEFA is a majority or sole shareholder.

UEFA EURO 2020	<p>a. the fifty-one matches comprising the final tournament of the UEFA European Football Championship 2018-2020 (as postponed from 2020 and to be held in 2021); and</p> <p>b. all related official events (to be held during the period 2018 to 2021) including, without limitation, the qualifying draw, qualifying draw dinner, the final draw, the final draw dinner, the opening and closing ceremonies, official opening and closing dinners, official activities related to the participating member associations (including the finalist workshop), any Fan Zone(s), welcome events, press conferences and media events organised by UEFA and/or the Host Association in connection with the Postponed Event, and any other events agreed by UEFA and the Host Association as official tournament events from time to time.</p>
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UEFA EURO 2020 Operating Staff	any person appointed by UEFA and/or the Host Association for specific duties in connection with the staging and organisation of UEFA EURO 2020.
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UEFA EURO 2020 Stadium Requirements	shall have the meaning set out in clause 4.1.
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- 1.2 Headings used in this Agreement will be for convenience only and will not affect the interpretation of these provisions.
- 1.3 In this Agreement:
- words importing the singular include the plural and vice versa;
 - headings are for convenience only and do not affect the interpretation of this Agreement;
 - any phrase introduced by the terms "including", "include", "in particular", "for example" or any similar expression shall be construed as illustrative and shall not limit the sense of the words preceding those terms; and
 - reference to "days" means calendar days.
- 1.4 The Appendices form part of this Agreement and shall have effect as if set out in full in the body of this Agreement but in the event of any inconsistency, then the terms set out in the body of this Agreement shall prevail.

2 – Appointment and Term

- 2.1 By signing this Agreement and returning it to the Host Association, the Parties make an unconditional and irrevocable offer to UEFA to host three Group E UEFA EURO 2020 matches and one last-sixteen UEFA EURO 2020 match at the Stadium in accordance with the UEFA EURO 2020 Stadium Requirements and the terms and conditions of this Agreement.
- 2.2 The Parties acknowledge and agree that no rights are granted to or obligations conferred upon the Parties under this Agreement unless and until:
- UEFA counter-signs the Amendment Letter to the Staging Agreement and returns it to the Host Association appointing the Host Association to host matches of UEFA EURO 2020 in Seville;
 - the Host Association confirms in writing to UEFA that it has terminated the previous stadium agreement of UEFA EURO 2020 matches in Bilbao; and counter-signs and returns this Agreement to the Host Association.
- Inter-signature and ratification pursuant to clause 2.2, the Stadium shall be deemed to have / the Host Association as the venue for certain matches of UEFA EURO 2020 as decided by

UEFA at its sole discretion and as communicated to the Host Association and the Stadium Owner at the time of the appointment of the Host Association to host UEFA EURO 2020.

- 2.4 This Agreement will take effect from the date of its counter-signature and ratification by UEFA and will continue until four (4) weeks after the last match of UEFA EURO 2020 unless terminated earlier in accordance with the provisions of clause 10 ("Term"). The Parties acknowledge and agree that UEFA will only counter-sign and ratify this Agreement following confirmation that the previous Stadium Agreement for the hosting of UEFA EURO 2020 matches in Bilbao has been terminated.

3 – Representations and Warranties of the Stadium Owner

- 3.1 The Stadium Owner warrants and undertakes to the Host Association that:
- it has read, understood and agreed to fully and unconditionally comply with the requirements related to the Stadium as set out in this Agreement and the Appendices; and
 - the Stadium Owner has not knowingly withheld from UEFA any information relating to the staging and organisation of matches of UEFA EURO 2020 in the Stadium or to its offer to be appointed by UEFA to host matches of UEFA EURO 2020.
- 3.2 The Stadium Owner shall cooperate fully with UEFA to stage and organise UEFA EURO 2020 in accordance with the UEFA EURO 2020 Stadium Requirements. UEFA will retain control of the tournament format for UEFA EURO 2020 and the Stadium Owner will respect UEFA's final decision regarding the matches to be played at the Stadium as well as any dates, times and other venues for matches of UEFA EURO 2020, which may be modified by UEFA at any time.

4 – UEFA EURO 2020 Stadium Requirements

- 4.1 The Stadium Owner acknowledges and agrees that it will host matches of UEFA EURO 2020 at the Stadium in accordance with:
- the terms and conditions of this Agreement;
 - the requirements related to the Stadium as set out in detail in this Agreement and the Appendices;
 - specific, competition-related regulations insofar as such regulations apply to the Stadium Owner, the Stadium and/or any activities related to hosting matches of UEFA EURO 2020 at the Stadium. Such regulations shall include the Regulations of the UEFA European Football Championship 2018-2020, Safety and Security Regulations, Medical Regulations and UEFA Anti-Doping Regulations; and
 - such other reasonable guidelines, directions, requirements, instructions and requests as UEFA may issue to the Host Association from time to time during the Term;
- (all jointly understood as the "UEFA EURO 2020 Stadium Requirements").
- 4.2 In the event of conflict between any of the UEFA EURO 2020 Stadium Requirements, UEFA will determine in its sole discretion which should prevail.

5 – Responsibilities of the Stadium Owner

General Support

- 5.1 The Stadium Owner acknowledges and agrees that it shall deliver all necessary infrastructure, facilities and services required at the Stadium for matches of UEFA EURO 2020 in accordance with the UEFA EURO 2020 Stadium Requirements.
- 5.2 The Stadium Owner covenants and undertakes to the Host Association that it will take all necessary steps to ensure the full support and cooperation of all relevant Authorities throughout the Term for the successful hosting and organisation of matches of UEFA EURO 2020 in the Stadium, which shall include but not be limited to procuring any approvals, consents, licences and permissions as may be required from the Authorities to use the Stadium exclusively for UEFA EURO 2020 in accordance with the UEFA EURO 2020 Stadium Requirements including (but not limited to) as is necessary to install any additional modifications as required by UEFA such as temporary overlays, including installation of power generators and electrical distribution cabling.

The Stadium Owner shall appoint a team of professionally qualified, fully-trained and appropriately instructed personnel to give full support to the organisation of matches of UEFA EURO 2020 at the Stadium, and shall commit dedicated representatives to join a coordination group composed of representatives from UEFA, the Host Association, the Authorities and any other necessary third parties in connection with UEFA EURO 2020. If for any reason it becomes necessary to replace any key personnel, then the Stadium Owner shall select and propose to UEFA and the Host Association a person of equivalent or better qualifications as an immediate replacement.

Functioning of the Stadium

- 5.4 The Stadium Owner shall inform the Host Association immediately about any land, facilities and infrastructure required by UEFA in accordance with the UEFA EURO 2020 Stadium Requirements for UEFA EURO 2020 matches at the Stadium that are not owned and/or contractually controlled by the Stadium Owner, whether in the Stadium building itself, the Stadium Outer Security Perimeter or in the Stadium Commercial Perimeter.
- 5.5 The Stadium Owner shall submit to UEFA, within such timeframes as UEFA may request, a valid safety certificate which has been issued by the relevant Authorities in accordance with any and all applicable laws and any safety and security regulations in the Host Country.

Availability of the Stadium

- 5.6 The Stadium Owner shall make the entire land and facilities at the Stadium available to the UEFA EURO 2020 Operating Staff during the Availability Period for the preparation, organisation and hosting of matches of UEFA EURO 2020 at the Stadium in accordance with the UEFA EURO 2020 Stadium Requirements.
- 5.7 The Stadium Owner and the Host Association shall ensure that the following process (the "Dilapidation Process") is followed correctly at both the beginning and end of the Exclusivity Period for all relevant parts of each Stadium, including any land and facilities therein:
- at the beginning of the Availability Period, the Host Association and the Stadium Owner (with the presence of a UEFA representative) shall jointly undertake an inspection of the Stadium recording the condition of the Stadium in reasonable detail together with supporting photographic evidence ("Stadium Hand-Over"); and
 - following the last match of UEFA EURO 2020 played at the Stadium, at a time to be agreed during the Stadium Hand-Over, the Host Association and the Stadium Owner (with the presence of a UEFA representative) shall jointly undertake an inspection of the Stadium recording the condition of the Stadium in reasonable detail together with supporting photographic evidence of damage caused to the Stadium (or the Host Association (or its duly authorised representatives) from the beginning of the Availability Period until the end of the Exclusivity Period ("Stadium Hand-Back") and shall notify the other of such damage as soon as reasonably practicable following the inspection.

- 5.8 If, following the Stadium Hand-Back, any damage is identified which can be attributed clearly and directly to the Host Association or UEFA (or its duly authorised representatives), the Parties (including UEFA) shall discuss in good faith the amount of compensation for any identified, notified and proven damages to the Stadium.
- 5.9 The Stadium Owner shall provide full and free access to the Stadium for the UEFA EURO 2020 Operating Staff to commence on-site operations and technical installations for UEFA EURO 2020 at the onset of the Availability Period and/or to conduct any necessary inspections or activities prior to the Availability Period in connection with UEFA EURO 2020 whenever reasonably requested by UEFA or the Host Association from time to time during the Term.
- The Stadium Owner shall ensure that no football matches or any other event or activities take place in the Stadium during the Availability Period (except those matches, events or activities organised by UEFA in connection with UEFA EURO 2020).
- The Stadium Owner acknowledges and agrees that, unless agreed otherwise by the Parties, the UEFA EURO 2020 Operating Staff shall remove any and all materials, tools and equipment from the Stadium (including from the Broadcast Compound) by no later than four (4) weeks after the end of UEFA EURO 2020.

Use of the Stadium

- 5.12 The Stadium Owner undertakes to ensure that the entire area of the Stadium and the Stadium Outer Security Perimeter, including any land and facilities therein, shall be under UEFA's exclusive control during the Exclusivity Period unless otherwise approved by UEFA.
- 5.13 The Stadium Owner shall ensure that no-one other than UEFA EURO 2020 Operating Staff and such other persons authorised by UEFA shall be entitled to access the Stadium during the Exclusivity Period unless otherwise approved by UEFA.
- 5.14 The Stadium Owner undertakes to ensure that the Stadium and the Stadium Outer Security Perimeter, including any land and facilities therein, shall be free from any restrictions and commercial obligations in accordance with the Clean Site Principle during the Exclusivity Period, as described in the UEFA EURO 2020 Stadium Requirements. For the avoidance of doubt, no commercial signage of whatever nature shall be visible at the Stadium during the Exclusivity Period unless it is expressly authorised by UEFA.
- 5.15 The Stadium Owner shall ensure that if any third party owns or controls any facility or normally engages in any commercial or other activity at the Stadium and the Stadium Outer Security Perimeter (such as shops, bars, health clubs and restaurants), then such areas and/or facilities are made available for use on the day of the matches of UEFA EURO 2020 at the Stadium and the Stadium Outer Security Perimeter free of any additional charge. If an area or facility cannot be used solely in connection with UEFA EURO 2020, then the Stadium Owner shall ensure that it remains closed on the day of the matches of UEFA EURO 2020 at the Stadium at no cost to UEFA.
- 5.16 The Stadium Owner shall not allow the sale, distribution, advertising or promotion of food or beverage products or merchandise at the Stadium and the Stadium Outer Security Perimeter during the Exclusivity Period without the prior written approval of UEFA.

Stadium Commercial Perimeter

- 5.17 The Stadium Owner must restrict commercial and/or promotional activities within the Stadium Commercial Perimeter (in relation to any land, structures, buildings or other infrastructure which are owned and / or controlled by the Stadium Owner) in order to prevent Ambush Marketing activities being conducted in the immediate surroundings of the Stadium and shall provide reasonable assistance to UEFA to assist UEFA in preventing Ambush Advertising.

6 – Safety and Security

- 6.1 The Stadium Owner, together with the relevant Authorities, shall present to the Host Association on or before May 2021 a draft of the integrated “Stadium Safety and Security Concept” covering all aspects of safety and security relating to UEFA EURO 2020 at the Stadium and shall ensure a final version of such concept is developed by 28 May 2021. This integrated concept shall be based on this Agreement and the Appendices and shall take include a self-assessment of existing and planned arrangements at the Stadium in connection with UEFA EURO 2020, any foreseeable risks in the lead up to and during UEFA EURO 2020, as well as any and applicable laws that are relevant from a safety and security perspective in connection with staging and organising matches of UEFA EURO 2020 in the Stadium according to international good practices, the UEFA EURO 2020 Stadium Requirements, and the Safety and Security Regulations. The safety and security concept must also address all health and medical matters with full details about hospitals, first-aid points at the Stadium and ambulance services of the highest possible quality at the Stadium, and the strict control of space above the Stadium during UEFA EURO 2020.
- 6.2 The Stadium Safety and Security Concept referred to above shall be provided to the Host Association, which will integrate it into the global safety and security concept for the UEFA EURO 2020 in the Host Country.
- 6.3 The Stadium Owner shall secure the full support and cooperation of the relevant Authorities in the development and implementation of the safety and security concept for matches of UEFA EURO 2020 at the Stadium.
- 6.4 The Stadium Owner shall be liable towards the Host Association and UEFA for all safety and security measures inside the Stadium in connection with UEFA EURO 2020 and for any loss or damage arising directly or indirectly as a result thereof.
- 6.5 The Stadium Owner and the relevant Authorities shall bear all costs in relation to safety and security measures taken with respect to matches of UEFA EURO 2020 at the Stadium.
- 6.6 The Stadium Owner shall ensure that the minimum number of properly qualified and experienced stewards, guards and medical staff are deployed on each match day of UEFA EURO 2020 as set out in the Safety and Security services provision overview.

7 – Protection of UEFA's Interests

- 7.1 The Parties acknowledge and agree that UEFA will solely and exclusively own and control the use and/or exploitation of the Marks, any Commercial Rights and any rights of Intellectual Property in connection with UEFA and/or UEFA EURO 2020 and any goodwill, know-how or customer data (other than know-how or customer data which can be demonstrated to be owned by or in the possession of either the Host Association or the Stadium Owner) prior to the date of this Agreement) generated by the Host Association and/or the Stadium Owner in hosting and organising UEFA EURO 2020 at the Stadium and within the Host Country and fulfilling the obligations under this Agreement.

Commercial Rights

- 7.2 The Stadium Owner shall not exploit any rights in its capacity as one of the Stadiums hosting matches of UEFA EURO 2020 other than as expressly stated in this Agreement or with the prior written consent of UEFA and shall not make any direct and/or indirect association with or references to UEFA, the Host Association, the Commercial Partners and/or UEFA EURO 2020 except for editorial purposes and/or with the prior written approval of UEFA.
- 7.3 The Stadium Owner acknowledges and agrees that it shall cooperate with the Host Association, UEFA and any other Authorities to protect all rights and interests of UEFA and the Commercial Partners in and around the Stadium and in the Host Country based on the principle of exclusivity.
- 7.4 The Stadium Owner shall not exploit any rights in its capacity as one of the stadiums hosting matches of UEFA EURO 2020 other than as expressly stated in this Agreement or with the prior written consent of UEFA

and shall not make any direct and/or indirect association with or references to the Host Association, UEFA, the Commercial Partners and/or UEFA EURO 2020 except for editorial purposes and/or with the prior written approval of UEFA.

- 7.5 The Stadium Owner shall use its best endeavours to assist UEFA and the Authorities to prevent Ambush Marketing and the unauthorised sale of tickets for matches of UEFA EURO 2020, and to ensure that there is no selling or distribution of products or materials (including but not limited to unauthorised or counterfeit merchandise relating to UEFA EURO 2020 or any third-party products which have a political, religious or racist connotation) within a certain area defined by UEFA around the Stadium on the days of matches of UEFA EURO 2020 at the Stadium, unless such activities are approved by UEFA and the Authorities in advance.
- 7.6 The Stadium Owner is prohibited from granting to third parties, at any time before or during the Term, any rights with respect to the name, image, branding, logos and/or designs of the Stadium for use or visibility, whether commercial or non-commercial, in connection with UEFA EURO 2020. The Stadium Owner will, if necessary, obtain waivers from existing contracts to comply with this requirement during the Exclusivity Period to ensure that the relevant third party will not be visible anywhere in the Stadium, announced over any public address system, or featured on any printed matter except as required for safety and security communications. Where naming rights to the Stadium have been sold or if the Stadium otherwise bears a name of a commercial partner when the Stadium Owner shall provide the Stadium to UEFA free of the relevant obligations, and the name of the Stadium in connection with UEFA EURO 2020 shall be "UEFA EURO Stadium" or such other name as UEFA will determine. The Stadium Owner shall hold the Host Association and UEFA harmless from and against any claims by any third party who has purchased the naming rights in respect of the Stadium and such rights are waived in respect of UEFA EURO 2020 as a consequence of the implementation of the UEFA EURO 2020 Stadium Requirements.

UEFA Intellectual Property

- 7.7 The Parties expressly acknowledge that UEFA owns and controls all rights of Intellectual Property related to UEFA and UEFA EURO 2020 and any goodwill, know-how or customer data generated by any party in staging UEFA EURO 2020 and fulfilling its obligations under this Agreement.
- 7.8 The Stadium Owner will not, by virtue of this Agreement or otherwise, obtain or claim any right, title or interest in or to the Intellectual Property related to UEFA and UEFA EURO 2020.
- 7.9 The Stadium Owner shall not knowingly do or cause, or permit anything to be done, which may endanger the Marks or the title of UEFA thereto.
- 7.10 If and to the extent that the Stadium Owner acquires any right, title and/or interest in UEFA EURO 2020 (including, without limitation, all Intellectual Property related to UEFA EURO 2020, any accrued goodwill in the Marks as well as any materials, data reports and systems developed and/or used by the Stadium Owner in connection with UEFA EURO 2020), the Stadium Owner acknowledges and agrees that the benefit of all such right, title and interest will at all times accrue to and inure to the benefit of UEFA, and the Stadium Owner irrevocably, unconditionally and free of charge assigns to UEFA all such right, title and interest by way of present and future assignment.

The Stadium Owner Intellectual Property

- 7.11 The Stadium Owner shall grant to UEFA a worldwide non-exclusive licence (with the right to sub-licence to UEFA affiliates and Commercial Partners) to use the Intellectual Property of the Stadium Owner including the Stadium name, image, branding, logos, designs and maps (including any material derived there from) ('Stadium Intellectual Property') for any commercial and non-commercial uses via any and all current and/or future media in relation to UEFA EURO 2020 free from any third party rights and/or any further charges, provided that UEFA (including the UEFA affiliates) or the Commercial Partners (as the case may be) comply at all times with any reasonable conditions set forth by the Stadium Owner (at the time when any such Stadium Intellectual Property is provided to UEFA) governing the use of such Stadium Intellectual Property.

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- 7.12 The licence granted to UEFA by each Stadium Owner shall be perpetual and irrevocable. In addition, UEFA shall be entitled to use the Stadium Intellectual Property following the expiry or termination of this Agreement for UEFA's internal purposes and for the purposes of promoting UEFA EURO 2020.
- 7.13 Any sub-licence of the Stadium Intellectual Property by UEFA to the Commercial Partners shall automatically terminate on the earlier of:
- the termination or expiry of this (Stadium) Agreement; and
 - one (1) month after conclusion of UEFA EURO 2020.
- Hereafter, Commercial Partners may apply directly to the respective Stadium Owner for a right to use the Stadium Intellectual Property on a case by case basis. For the avoidance of doubt, the use by a Commercial Partner of advertising, marketing and/or promotional materials bearing the Stadium Intellectual Property after such termination, expiry or one (1) month deadline shall not be deemed to be a breach of this clause provided that:
- the Stadium Intellectual Property is used by the Commercial Partners in the exercise of their Commercial Rights; and
 - the relevant materials were produced prior to such termination, expiry or deadline.
- 7.14 The Stadium Owner shall fully and effectively indemnify, hold harmless, keep indemnified and held harmless, UEFA, UEFA's affiliates, the Commercial Partners, and their respective sub-licensees, affiliates, officers, directors, employees, agents, representatives and sub-contractors, on demand, from and against any and all losses, damages, judgments, liabilities, penalties, claims, suits, expenses (including, without limitation, legal expenses) and costs resulting from, arising out of, related to or in connection with any claim or action by any third party brought against UEFA, UEFA's affiliates and/or the Commercial Partners in relation to their use of the Stadium Intellectual Property in accordance with this Agreement. In such circumstances, UEFA and/or the relevant Commercial Partner (as the case may be) shall:
- a. promptly notify the Stadium Owner of such claim or action;
 - b. not settle, admit or compromise the relevant claim or action; and
 - c. provide all such assistance, co-operation and information as the Stadium Owner may reasonably require in connection with such claim or action.

8 – Financial Arrangements

- 8.1 Unless otherwise provided for in this Agreement, the Parties will exercise their rights and fulfil their respective obligations under this Agreement at their own costs and expenses.
- 8.2 In consideration for and subject to the performance by the Stadium Owner of its obligations under this Agreement, the Host Association shall pay to the Stadium Owner the Stadium Fee as set out in Appendix A of this Agreement. The Stadium Owner acknowledges and agrees that the Stadium Fee incorporates any and all costs arising in relation to the use of any and all land and facilities at the Stadium for each match of UEFA EURO 2020 in accordance with the UEFA EURO 2020 Stadium Requirements, which shall include any and all customary services required to host top-class international matches at the Stadium (including but not limited to daily cleaning, maintenance, security, waste management, and water and electricity supply).
- 8.1 All of the amounts payable by the Host Association pursuant to this Agreement will be inclusive of any and all third-party costs, all direct and/or indirect taxes (other than value added taxes which are excluded) as well as any levies and charges.
- 8.3 The Parties acknowledge and agree that UEFA will not be liable for any fees or any costs, taxes, charges or expenses of whatsoever nature under this Agreement.
- 8.4 The Parties acknowledge and agree that all revenue generated from the exploitation of UEFA EURO 2020 will be shared by UEFA.

9 – Insurance and Release of Liability

Insurance

9.1 The Host Association and UEFA shall each cover their own risks in relation to UEFA EURO 2020 in accordance with this Agreement and the UEFA EURO 2020 Stadium Requirements, which shall include insurance to cover the following claims:

- a. third party liability;
- b. motor accidents;
- c. expenses of UEFA staff and official delegates of UEFA and the Host Association;
- d. other expenses.

The amount of the insurance cover taken by the Host Association and UEFA to insure the above-mentioned risks shall be determined in accordance with and within the limits of the duties, responsibilities and objectives of the Host Association and UEFA in connection with UEFA EURO 2020.

The Stadium Owner shall conclude at its own expense all necessary and adequate insurance coverage with reputable insurers for its obligations and risks in providing the Stadium to the Host Association for matches during UEFA EURO 2020 pursuant to the UEFA EURO 2020 Stadium Requirements. The Stadium Owner shall ensure that its insurance coverage extends to UEFA, the Host Association and all persons participating in or attending UEFA EURO 2020, and shall include but not be limited to third-party liability insurance, providing for an appropriate insured sum for injuries and damages to persons, objects and property, and any other insurance cover which is deemed necessary under the laws of the Host Country corresponding to the specific circumstances of UEFA EURO 2020.

9.3 The Stadium Owner shall provide copies of its insurance policies to the Host Association in English by no later than 30 April 2021. If the Stadium Owner fails to conclude necessary or appropriate insurance or to submit its insurance policies within the above deadline, then the Host Association will be entitled to conclude appropriate insurance on behalf of the Stadium Owner at the Stadium Owner's expense.

Release of Liability

9.4 The Stadium Owner shall indemnify, hold harmless and defend the Host Association and/or UEFA from and against all liabilities, claims, damages or costs arising pursuant to this Agreement as a result of a failure by the Stadium Owner to perform any of its obligations in accordance with this Agreement or as a result of any lawful termination by UEFA of any of the agreements with the Host Association and/or any Host City authorities in connection with staging and organising UEFA EURO 2020 in the Host Country.

10 – Termination of the Agreement

Causes of Termination

10.1 The Host Association will be required to terminate this Agreement immediately by giving written notice to the Stadium Owner if:

- a. UEFA considers that safety and security is jeopardised in any way whatsoever;
- b. there are organisational or logistical problems which in UEFA's sole opinion threaten the successful staging and organisation of UEFA EURO 2020 in the Host Country or in the Stadium and/or the Host City; or
- c. UEFA withdraws from the Host Association the hosting of UEFA EURO 2020 in the Host Country or Host City or cancels the tournament in its entirety.

10.2 Either Party may bring this Agreement to an end with immediate effect by written notice to the other Party if:

- a. either Party other than the terminating Party commits a material breach of any of its material obligations under this Agreement and, if the breach is capable of remedy, fails to remedy it within a deadline set by the Party not in breach; or

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- b. either Party other than the terminating Party becomes bankrupt or insolvent or enters into liquidation, or enters into any arrangement or composition with its creditors or any of them, or has a receiver or an administrator appointed over a portion or all of its property or assets or if such Party ceases to carry on its business or if any bankruptcy or other enforcement proceedings, at a creditor's request were to be instituted against such Party.

Sequences of Termination

- On expiry or termination of this Agreement however arising:
- a. All rights granted to the Stadium Owner in connection with UEFA EURO 2020 will revert to UEFA; where appropriate, the Stadium Owner agrees to cooperate with the Host Association and UEFA, as reasonably required to ensure that UEFA EURO 2020 can continue to be staged; and
 - b. The Parties will take all necessary steps to minimise any financial damages in respect of UEFA EURO 2020.
- 10.4 Within thirty (30) days after expiry or termination of this Agreement, the Stadium Owner will return all materials relating to UEFA EURO 2020 as are in its possession or control in accordance with the directions of the Host Association.
- 10.5 The Parties will have no further obligations or rights under this Agreement when the Term ends, except for those clauses the survival of which is necessary for the interpretation or enforcement of this Agreement.

Force Majeure

- 10.6 If one of the Parties cannot fulfil or perform its tasks under this Agreement for any reason of Force Majeure, then such non-performance or failure to fulfil its tasks will not be deemed to be a breach of this Agreement provided that the Party seeking to rely on this clause 10.6:
- a. could not have avoided the effect of the Force Majeure by taking precautions which, having regard to all matters known to it before the occurrence of the Force Majeure and all relevant factors, it ought to have taken but did not take; and
 - b. has used its best endeavours to mitigate the effect of the Force Majeure and to carry out its obligations under this Agreement in any other way that is reasonably practicable.
- 10.7 If either Party is prevented from the performance of its obligations by Force Majeure for a continuous period in excess of one (1) month, the other Party may terminate this Agreement immediately on service of written notice upon the Party so prevented, in which case neither Party will have any liability to the other except that rights and liabilities which accrued prior to such termination must continue to subsist.

Postponement

- 10.8 If UEFA EURO 2020 and/or any of the matches is/are postponed by UEFA, then the performance of the obligations of the Parties will not terminate and the Stadium Owner will not assert any claims or rights to damages as against the Host Association and/or UEFA.

11 – General

- 11.1 The Parties hereby acknowledge and agree that:
- a. all references to the Stadium Owner in this Agreement shall be deemed to include the Stadium Operator. The Stadium Owner and the Stadium Operator (if different) shall be jointly and severally liable for all duties and obligations imposed upon them in this Agreement. If there is any change in the ownership, control and/or management structure of the Stadium, then the Stadium Owner shall procure that any new and/or the owner of the Stadium shall perform the obligations in respect of UEFA EURO 2020 at the Stadium. The Stadium Owner shall remain fully liable for the performance of all its obligations under this Agreement and shall, if requested by the Host Association, take action against any such new and/or the owner of the Stadium to ensure their compliance with the terms of this Agreement or to remedy any failure in this respect;

- b. each of the Parties has the capacity, power and authority to enter into this Agreement and fulfil its obligations;
- c. each of the Parties shall comply with any and all of the UEFA EURO 2020 Stadium Requirements at all times;
- d. in undertaking their obligations under this Agreement, each of the Parties shall comply with all applicable international and local laws or regulations and bear all costs and liability that may arise as a result of non-compliance with the same;
- e. each of the Parties has entered into this Agreement for the benefit of, but neither on behalf of nor in the name of, UEFA; and
- f. each of the Parties hereby grants the right to UEFA to enforce the terms of this Agreement against either the Host Association and/or the Stadium Owner as if it were a party to this Agreement.

Parties shall keep each other immediately informed of all matters which are likely to be of importance in connection with the UEFA EURO 2020 including, without limitation, any circumstances which may affect, hinder or impede the successful organisation of matches of UEFA EURO 2020 at the Stadium or the fulfilment of any of the obligations as set out in this Agreement.

The Stadium Owner may not delegate, assign, sub-license or transfer any rights under this Agreement, or subcontract any or all of its obligations under this Agreement, or purport to do any of the same, without the prior written consent of the Host Association. Any purported assignment in breach of this clause 11.3 will confer no rights on the purported assignee.

Nothing in this Agreement is intended to or will operate to create a partnership or joint venture of any kind between the Parties, or to authorise either Party to act as agent for the other, and neither Party will have authority to act in the name or on behalf of or otherwise to bind the other in any way or to hold itself out in any manner which would indicate or imply any such relationship with the other Party.

- 11.5 The Stadium Owner shall execute or cause to be executed all such other documents and do or cause to be done all such further acts and things consistent with the terms of this Agreement as UEFA may from time to time require in order to give full effect to the terms of this Agreement.
- 11.6 Any notice given under this Agreement will be in writing and in English and signed by or on behalf of the Party giving it.
- 11.7 The Stadium Owner shall not make any announcement in relation to this Agreement without the prior written consent of UEFA.
- 11.8 Neither Party will, without the prior written consent of the other (except as required by law), disclose to any third party any Confidential Information relating to the terms of this Agreement and/or its operation after execution of this Agreement, subject to any disclosure of Confidential Information which is required in connection with the implementation and performance of this Agreement.
- 11.9 This Agreement may only be amended in writing with the signature of all Parties, including by exchanging signed electronic "PDF" amendments to this Agreement provided that any amendment shall not be effective until each Party has executed at least one counterpart. The Parties acknowledge and agree that the signed and exchanged electronic "PDF" version of the amendment has the same legal and procedural effect as the original document signed by each Party and that, as such, no original documents will be exchanged."
- 11.10 This Agreement is drafted in the English language. If this Agreement is translated into another language, the English language text will in any event prevail.
- 11.11 The Appendices form an integral part of this Agreement and will have effect as if set out in full in the body of this Agreement but in the event of any inconsistency, then the terms set out in the body of this Agreement will prevail.
- 11.12 This Agreement will be subject to the laws of Switzerland without regard to the principles of conflicts of law. Any dispute between the Parties under or relating to the subject matter of this Agreement will be submitted to the Court of Arbitration for Sport (CAS) in Lausanne, Switzerland.



SECTION B DOCUMENT 7 – STADIUM AGREEMENT

This Agreement has been signed by a duly authorised signatory:

For the Host Association:

Signature

Name **Mr. Luis Manuel Rubiales Bejar**

Title **President of the Royal Spanish Football Federation**

Date **6 May 2021**

For the Stadium Owner:

Signature

Name **Mr. José María Arrabal Sedano**

Title **Chairman of the Board of Directors**

Date **6 May 2021**

Acknowledged by UEFA

Signature

Name **Theodore THEODORIDIS** **Simon DRAKE**
UEFA General Secretary **Legal Affairs Director**

Title

Date **20/05/2021** **20/05/2021**

Appendix A – Financial Arrangements

Stadium Fee

- A.1 The Host Association shall pay the Stadium Owner the Stadium Fee of two hundred thousand EUROS (€ 200'000.00), exclusive of VAT, per match of UEFA EURO 2020 held at the Stadium (up to a maximum of eight hundred thousand EUROS (€ 800'000.00) for four matches) in the following instalments (provided that at all times the Host Association shall pay the Stadium Fee to the Stadium Owner within five (5) Business Days of receiving the relevant payment from UEFA):

		1	2	3
	Total	upon signature	01-Jun-21	31-Jul-21
Stadium Fee (Net)	€ 800,000.00	€ 240,000.00	€ 400,000.00	€ 160,000.00
VAT	€ 168,000.00	€ 50,400.00	€ 84,000.00	€ 33,600.00
Total	€ 968,000.00	€ 290,400.00	€ 484,000.00	€ 193,600.00

- A.2 All of the amounts payable by the Host Association pursuant to this Agreement will be inclusive of any and all third-party costs, all direct and/or indirect taxes (other than value added taxes which are excluded) as well as any levies and charges.
- A.3 The Stadium Fee covers the provisions of all obligations and requirements set out in this Agreement and the Appendices including, without limitation, the rental fee for the Stadium, the provision of all staff necessary to deliver matches of UEFA EURO 2020 at the Stadium and the Stadium management and operation of the Stadium facilities for the EURO 2020 matches, as well as the set-up, preparation and dismantling activities during the Availability Period, including normal guarding services required to secure the Stadium premises.
- A.4 The Stadium Owner acknowledges that in addition to the amounts referred to in clause A1 above, the Host Association and UEFA are providing and funding private security services at the Stadium for UEFA EURO 2020 matches and during the Availability period as required and agreed separately in writing between the Stadium Owner, Host Association and UEFA.
- A.5 The Parties will exercise their rights and fulfil their respective obligations under this Agreement at their own costs and expenses.

Penalties

- A.6 In case of any breach, insufficient performance and/or non-performance of the Stadium Owner's obligations under the Agreement, the Host Association shall be entitled to reduce the Stadium Fee of an amount equal to the costs incurred to remedy the breach.

Appendix B – Supplementary Documents

General

- B.1 The Stadium Owner acknowledges and agrees that it has read and understood all documents and requirements set out in this Appendix B and that it will perform its obligations under this Agreement and deliver the Stadium in accordance with such documents and requirements.

Stadium “must-have” requirements

B.2 Infrastructure

- a. Stadium Availability and Exclusivity Period requirements;
- b. Safety and security requirements;
- c. Spectator welfare;
- d. Pitch requirements;
- e. Players and match officials requirements;
- f. Hospitality facilities requirements;
- g. Technical services infrastructure
- h. Telecom infrastructure;
- i. Media & broadcasting requirements;
- j. Stadium management and Stadium services;
- k. Parking areas and traffic access management;
- l. Environmental aspects; and
- m. Additional space and supply for temporary facilities.

B.3 Services (management and operations):

- a. Stadium management, administration and project management;
- b. Safety & security services including medical services;
- c. Facility management/housekeeping;
- d. Cleaning and waste management;
- e. ICT services;
- f. Pitch maintenance & ground keeping;
- g. Stadium concessionaire services; and
- h. Giant screen operations.

Stadium Outer Security Perimeter “must-have” requirements

B.4 Infrastructure

- a. Additional space for temporary facilities within or around the Stadium.

B.5 Services (management and operations)

- a. Facility management support/all-rounders;
- b. Upgraded Stadium cleaning, sanitary facilities and waste management; and
- c. Parking management.

- B.6 The above listed requirements are all considered as “must-have” requirements and the Stadium shall comply fully with the Tournament Requirements in relation to its delivery and implementation for UEFA EURO 2020. The Stadium Fee shall cover all these “must-have” requirements.

ly requirements

id/or upgraded requirements for temporary infrastructure and services specific for 2020 operations need to be either provided by the Stadium Owner for the elements under their negotiated by the Stadium Owner for elements under the control of third parties. As a

consequence, any venue taken into consideration by the Host Association to host games for UEFA EURO 2020 must establish and put into operations these additional requirements, which are the following:

- a. Infrastructure
 - i. Increased safety & security requirements (Stadium Outer Security Perimeter fence);
 - ii. In-house staff and media working facilities;
 - iii. UEFA EURO 2020 specific safety & security requirements;
 - iv. UEFA EURO 2020 specific spectator welfare facilities;
 - v. Accreditation and ticket collecting facilities;
 - vi. UEFA EURO 2020 specific ICT & technical infrastructure;
 - vii. Outside hospitality facilities; and
 - viii. UEFA EURO 2020 specific TV & media facilities.
- b. Services (management & operations)
 - i. UEFA EURO 2020 specific safety & security services; and
 - ii. Access control & ticketing management.

Resources

- B.8 Each Party is responsible for appointing qualified and required personnel to fulfil its obligations set out in this Agreement at its own cost and each Party shall ensure full availability of such Personnel as at the commencement date of this Agreement
- B.9 The Stadium Owner shall provide an Organisation Structure to UEFA for the written approval of UEFA on or before 19 April 2021 and shall make such changes to such Organisation Structure as UEFA may request.

Page Break

Responsibility grid

- B.10 Each Party shall procure and finance additional infrastructure and upgrades to existing infrastructure of the Stadium in accordance with the responsibility table below and the set deadline stated in such table (where R = responsible / F = financing / C = consulted) and in accordance with the detailed Stadium Infrastructure Report for the Stadium provided by UEFA:



SECTION B DOCUMENT 7 – STADIUM AGREEMENT

SEVILLA Stadium Agreement		Appendix B Site Visit Report							
Domain	Topic	Action	Deadline	UEFA	RFEF	Stadium	La Junta	Host City	
Field of Play	Pitch	• Pitch condition to be assessed after Copa del Rey	30-Apr	C	-	-	-	-	
		• Pitch maintenance programme (if required by UEFA)	30-Apr	-	-	R/F	F	F	
	GLT	• Stadium to procure / maintain spare grass 800 m ² for repair/replacement	30-Apr	-	-	R/F	F	F	
		• GLT installation and testing	31-May	R/F	-	-	-	-	
Team Facilities	PLAYERS AREA	• Upgrade of player's area, changing rooms, anti-doping room, player's tunnel	14-May	-	-	R/F	F	F	
Technical Infrastructure	Floodlight / Lighting	• Upgrade of floodlight system to 2,000 lux	31-May	-	-	R/F	F	F	
		• Alignment testing scheme with UEFA	31-May	C	-	R/F	F	F	
	PA systems	• Upgrade of the stadium exterior / perimeter lighting	31-May	-	-	R/F	F	F	
		• Upgrade Public Announcement (PA) systems main stand	4-Jun	R/F	-	-	-	-	
	Giant Screen	• Upgrade giant screens. Change of video scoreboards	20-May	-	-	R/F	F	F	
		Back-up power	• Testing including failure case simulations	14-May	C	-	R/F	F	F
			• Maintenance and running of generator adjustments/synchronisation tests according to UEFA specifications	14-May	C	-	R/F	F	F
	Fibre connectivity		• Installation of redundant fibre connectivity (min 2 x 100Gb) in agreement with EBU	asap	R/F	-	-	-	
			• Completion of work and start testing of fibre connectivity	14-May	R/F	-	-	-	
	WiFi		• WiFi upgrade to cover all operational areas. Procurement of internet lines for local use and utility maintenance teams	31-May	C	-	R/F	F	F
	Low Voltage Grid		• Maintenance and actions in stadium's general low voltage grid switchboards	31-May	-	-	R/F	-	-
	CCTV		• Upgrade of existing CCTV system	31-May	-	-	R/F	-	-
PA		• Upgrade of systems	31-May	-	-	R/F	-	-	
Access turnstiles	Management	• Ensure proper operation of turnstiles according to UEFA	30-May	-	-	R/F	-	-	
Resources		• Required personnel & operational team in place as of 23 April	23-Apr	-	R/F	R/F	F	F	
Cleaning		• Cleaning of stadium and surroundings	12-May	-	-	R/F	F	R/F	
Safety Certificate		• Renewal of Stadium Safety Certificate (expires on 30 June 2021)	asap	-	-	R	R	R	
Stadium Operations & Services	Stewarding & Guarding	• Appointment of stewarding & guarding service provider	30-Apr	C	R	R/F	-	-	
		• Ensure availability of stewarding & guarding services at stadium	21-Apr	C	R	R/F	-	-	
	Medical	• Access control services	21-Apr	C	R	R/F	-	-	
		• Appointment of medical service provider & key personnel	30-Apr	C	R	R/F	-	-	
Spectator welfare	Sanitary facilities	• Appointment of Chief Medical Officer, Medical Liaison Officer, Stadium Hygiene Office	21-Apr	C	R/F	-	-	-	
		• Set up two new clinics for spectators at level -2	30-May	-	-	R/F	-	-	
	Concessions/ Snack-bars	• Ensure readiness of sanitary facilities. Spectator toilets. Repair of sanitary installations/spectator toilets	12-May	-	-	R/F	F	F	
		• Ensure power and water supply in spectator snack-bars	30-Apr	C	-	R/F	F	F	
Hospitality	Concept	• Appointment of concessionaire & key personnel	12-May	C	-	R/F	F	F	
		• Development of the hospitality concept	30-Apr	R	C	C	-	-	
	Catering	• Appointment of hospitality caterer & key personnel	23-May	R	C	-	-	-	
		• Meals of local organisational staff provided by stadium	-	-	-	R/F	-	-	
	Lounges		• Improvement and upgrade of lounges and boxes (VIP & Official Hospitality)	30-May	C	-	R/F	F	F
	Facilities		• Construction of new kitchens finalised	16-May	-	-	R/F	F	F

37	Broadcasting / TV Operations	Cable hooks	<ul style="list-style-type: none"> • Infrastructures and pre-installation for cabling. Installation of cable hooks according to UEFA specifications, and of any other infrastructures required for cabling 	25-Apr	C	-	R/F	F	F
38		Seat removal	<ul style="list-style-type: none"> • Removal of seats in stands according to UEFA specifications 	14-May	C	-	R/F	F	F
39		H8 Offices	<ul style="list-style-type: none"> • Create passage into indoor warm-up area for inside JB offices and separation to Players Area (zone 10) 	30-Apr	C	-	R/F	F	F
40		Broadcasting compound	<ul style="list-style-type: none"> • Ground preparation for 2nd TV compound (tarmac, dust free, fenced) • Installation of cable ducts to stadium cable route access point 	30-Apr	C	-	R/F	F	F
42		Transformer	<ul style="list-style-type: none"> • Installation of a 630kVA transformer plus underground cabling (20kVA) to grid connection point 	30-Apr	C	-	R/C	-	R/F
43	Specific EURO Overlay	Media tribunes	<ul style="list-style-type: none"> • Installation of additional commentator seats & media tribunes 	14-May	R/F	-	-	-	-
44		Stadium Media Center (SMC)	<ul style="list-style-type: none"> • Provision of basic furniture according to UEFA specifications 	14-May	C	-	R/F	F	F
45		Media access	<ul style="list-style-type: none"> • Installation of temporary interior lift and stairs providing press access from level -2 to level +2 	14-May	C	-	R/F	F	F
46		CCR & MTR room	<ul style="list-style-type: none"> • New communications room. Building of a temporary CCR & MTR room behind media tribune according to UEFA specification 	14-May	C	-	R/F	F	F
47			<ul style="list-style-type: none"> • Installation of cooling system (HVAC) in CCR & MTR room 	14-May	C	-	R/F	F	F
48		Athletic track	<ul style="list-style-type: none"> • Change of decoration/painting of athletic track 	14-May	C	-	R/F	F	F
49		Stadium Overlay	<ul style="list-style-type: none"> • Adaptations, provisional electric works, painting of worn-down areas, works, etc. according to Stadium Infrastructure Report (SIR) • Adaptation of areas for storage use for organisation in eastern gallery -2 media working areas in western gallery -1 	14-May	C	-	R/F	F	F
50							R/F	-	-
51		Facilities	<ul style="list-style-type: none"> • Provision of facilities for Accreditation and Ticketing Center, and general-use offices in close proximity of OSP 	23-Apr	C	-	R/F	F	F
52	Stadium Tenants	Agreement	<ul style="list-style-type: none"> • Agreement with tenants inside stadium about no access during Exclusivity Period 		C	-	R/F	-	-
53		Agreement	<ul style="list-style-type: none"> • Agreement with tenants (eg Clink, Hotel, schools) outside stadium about no access to premises on MD/MD-1 	30-Apr	C	-	R/F	-	-
54	Mobility / Accessibility	Concept	<ul style="list-style-type: none"> • Development of mobility concept according to UEFA specifications 	30-Apr	C	-	-	R/F	R/F
55		Shuttles	<ul style="list-style-type: none"> • Provision of additional shuttles to stadium from city center & airport 	30-Apr	C	-	-	R/F	R/F
56	Branding	Stands	<ul style="list-style-type: none"> • Actions in stands to change image 	10-Jun	C	-	R/F	-	-
57	Operations Room	OCO	<ul style="list-style-type: none"> • Upgrade and update of OCU control room 	10-Jun	C	-	R/F	-	-
58	Media control booth	Press desk control	<ul style="list-style-type: none"> • Building of control booth in main stand 	30-May	C	-	R/F	-	-
59	Supplies	Stadium supplies	<ul style="list-style-type: none"> • Supply of water, power, gas, consumables, etc. 	30-May	C	-	R/F	-	-
60	Documents	Legal	<ul style="list-style-type: none"> • Legalisation and certification of all works and facilities 	30-May	C	-	R/F	-	-
61		CAE	<ul style="list-style-type: none"> • Contractor activity prevention and coordination service 	30-May	C	-	R/F	-	-